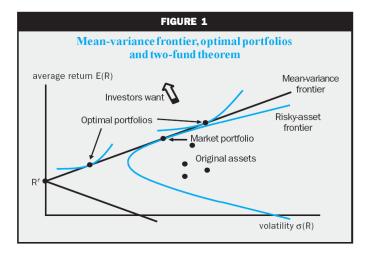
Portfolio Formation in the new Financial World

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Mean-variance portfolios



Mean-variance portfolio insights

- Assets don't matter. Only the portfolio matters.
- Names and styles don't matter per se. Only means, betas, covariances matter.
- Two fund theorem" puts us all out of business.
- To come: revive tailored portfolios (and all our salaries)?

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Mean-variance portfolio rule

 Rule 1: risky share = 1/(risk aversion) expected return - riskfree rate return variance
 Example 60/40 0.6 = 1/(2.0) × 0.06 - 0.02 0.18²
 The average investor must hold the market portfolio.

► ⇒Think about how you are *different* from everyone else.

Rule 2:

 $\label{eq:risky} \mbox{risky share } = \frac{\mbox{Average risk aversion}}{\mbox{Your risk aversion}}$

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The CAPM

Alpha, beta decomposition (still very useful)

1. A risk decomposition

 ${\sf Return} \quad = \quad {\sf alpha} + {\sf beta} \times \ {\sf market} \ {\sf return} + {\sf idiosyncratic}$

2. A statement about expected future returns

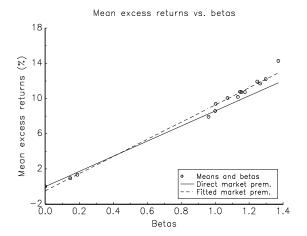
Expected Return = (alpha) + beta × market premium

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- Still useful, and still the first step.
 - $1. \ \mbox{Compare}$ any strategy to index
 - 2. Manage and offset beta risks
 - Separate portfolio into "passive" "systematic" and "active" components.

The CAPM

The CAPM still works quite well for many assets, strategies, purposes



Multifactor models

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Return = (alpha) + beta \times market
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 $+ \mathsf{value \ beta} \ \times \ \mathsf{value \ index} \ + \ \mathsf{small \ beta} \ \times \mathsf{small \ index} \ \leftarrow \mathbf{new}$

+ ... + idiosyncratic risk

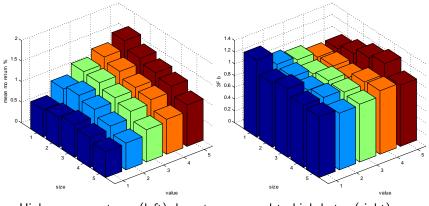
A partial list:

value, growth, small, momentum, bond long/short, credit spread, liquidity, option-writing, currency carry.

Just like the CAPM / index but many more terms to think about!

Some sense of the evidence.....

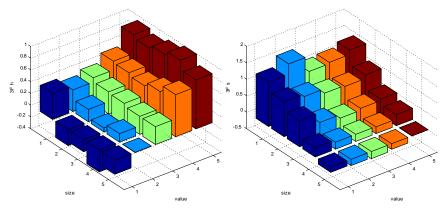
Value – CAPM failure



High average returns (left) do not correspond to high betas (right)

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Three-factor model



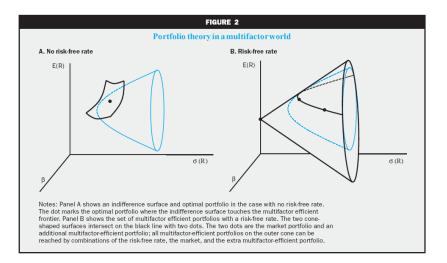
High average returns do correspond to higher small and value betas.

What does the three-factor model mean?

- The average investor must hold the market, and cannot buy value.
- Story: job, business, outside income, etc. Value stocks must pay higher returns because they are dangerous to many investors.
- Portfolios: people with less value-sensitive outside risk take more, people with more value-sensitive outside risks take less.
- Portfolios: Just like before, but many more steps
 - 1. How much market risk (risk aversion) market index?
 - 2. How much value/growth tilt value index?
 - 3. Keep going 10 other factors!
- If you're no different than average, you still hold the market index! You take each case, only if you're *different* than average!

What happened to the MV picture, Rule 1 and Rule 2?....

Portfolios and multifactor models



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Portfolios in a multifactor world

• 2 fund theorem \Rightarrow N - fund theorem.

Rule 1

$$\mathsf{portfolio} = \frac{1}{\mathsf{risk} \; \mathsf{aversion}} \left(\frac{\mathsf{expected} \; \mathsf{mkt} \; \mathsf{return} - \mathsf{rf}}{\mathsf{market} \; \mathsf{variance}} \right) \; \times \mathsf{mkt.} \; \mathsf{index} +$$

 $+ ``state-variable aversion'' \ \times factor \ index \ \ \Leftarrow new \ terms$

"state variable aversion" = how much you care if, say, value stocks tank.

Rule 2

 $\mathsf{portfolio} = \frac{\mathsf{average \ risk \ aversion}}{\mathsf{your \ risk \ aversion}} \ \times \mathsf{mkt. \ index} +$

+(your "state-variable aversion" – average) × factor index ⇐ new term
It's all just as before, but with many more "styles" to consider

Hedging outside income

Observation 1: Many nonpriced factors.

- Observation 2: Don't hold company / industry stock (if you don't have to) Institutions: think about the risk and time structure of liabilities, and the cost of mismatch (Pensions, endowments)
- 1+2: Find industry or other portfolios that best mimic the risks of your job/business. At least get rid of these. Better yet, short them. This is like buying house insurance.
- > This is just the nosecone again, but even more factors.
- This seems incredibly hard. It is, and that's good news! A revival of "tailored portfolios" – and fees, and tuition – with no need for magic alpha.

Portfolios over time.

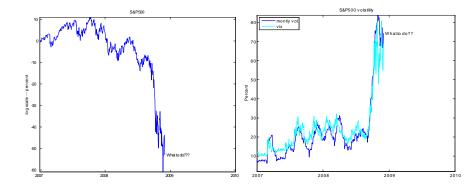
- Questions:
 - 1. Rebalance?
 - Tactical asset allocation P/E, P/D, volatility signals for market/cash? Other signals to move between markets?

Caution: The average investor must hold the market portfolio.

- 1. We can't all rebalance!
- 2. We can't all chase $\mathsf{P}/\mathsf{E},$ tactical signals.
- Start with "why does passive make sense," identify how you are different.

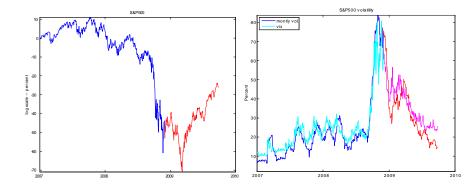
A case study....

Fall 2008



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Fall 2008



Fall 2008 - classic advice?

stock share = $\frac{1}{\text{risk aversion}} \frac{\text{expected return - riskfree rate}}{\text{return variance}}$ $\text{was: } 0.6 = \frac{1}{2.0} \times \frac{0.06 - 0.02}{0.18^2}$ $\text{is: } \frac{1}{2.0} \times \frac{0.06 - 0.02}{0.70^2 \Leftarrow \text{change}} = 0.04!$

4% equities????

Mean increase is not nearly enough.

$$\begin{array}{rcl} 0.6 & = & \frac{1}{2.0} \times \frac{x - 0.02}{0.70^2} \\ x & = & 0.61 = 61\%!! \end{array}$$

How can "hold the market" make any sense?....

Fall 2008:

Answer: we're using the wrong formula

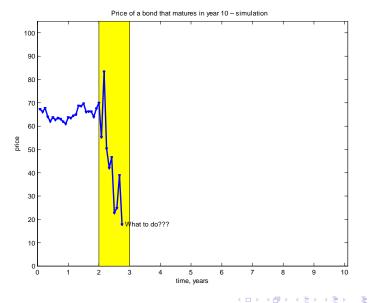
 $\mathsf{stock \ share} = \frac{1}{\mathsf{risk \ aversion}} \frac{\mathsf{expected \ return \ - \ riskfree \ rate}}{\mathsf{return \ variance}}$

+state variable aversion \times cov.(Market, state variable)

- Point: the old formula is very, very wrong. This isn't just a second order academic squabble.
- What's the state variable, how to use this? Let's try another story...

The long term bond investor

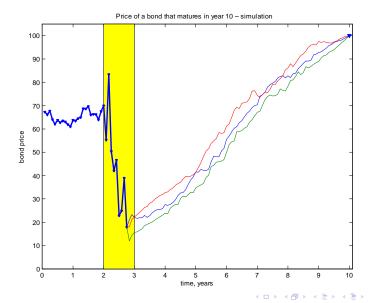
Liability in 10 years, 10 year zero coupon TIP.



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Bonds:

Answer: Do nothing

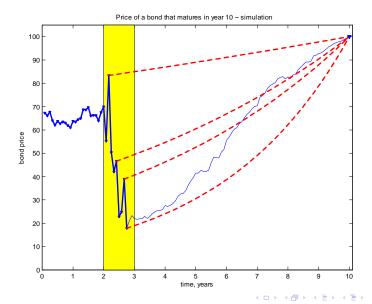


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Bonds:

Do nothing



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Bonds:

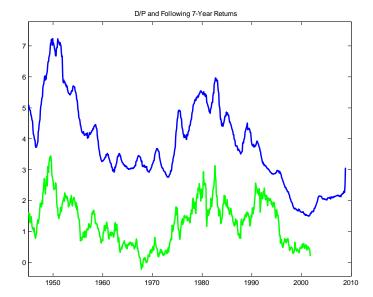
Do nothing

$\label{eq:risky} \mbox{share} = \frac{1}{\mbox{r.a.}} \frac{\mbox{expected return - riskfree rate}}{\mbox{return variance}}$

+ "aversion to yield change" \times cov.(return, yield change)

- Bonds are a perfect "hedge" against the "state variable", yield.
- Looking directly at cashflows is much simpler than these one period formulas.
- For most investors the risk free asset is a coupon-only long-term TIP, not a money market fund, and they should ignore its price fluctuations!
- Are stocks a bit like bonds, so "do nothing" is at least partially right? Does a price decline mean higher yield (return)?...

Are stocks a bit like bonds? Yes



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Stocks a bit like bonds? Yes

- Low prices relative to dividends, earnings, book, do mean higher long-run returns.
- Long term investors can ignore "temporary" price movements, "short term risk".
- Aha, then maybe we should buy when prices crash? Market timing?...

Tactical asset allocation and market timing

- If low P/D means higher returns, buy more?
- ▶ How this is done. Step 1: run a regression

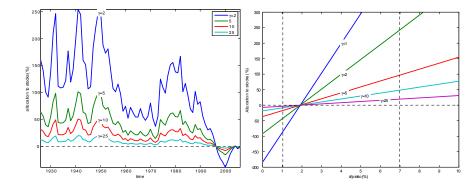
$$\begin{array}{rcl} {\sf R}_{t+1}-{\sf R}_t^f = & -7.20 & + & 3.75 & {\sf D}/{\sf P}_t & + & \varepsilon_{t+1} \\ ({\sf t}\text{-stat:}) & (-1.20) & (2.66) & & \sigma_\varepsilon^2 = & 19.81\% \end{array}$$

Step 2. Use portfolio optimizer

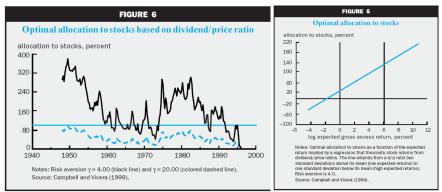
equity share =
$$\frac{1}{\text{risk aversion}} \frac{-7.20 + 3.75 \times (D/P_t)}{0.1981^2} + + \text{state variable terms}$$

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Typical results: incredibly strong timing!



Typical results: incredibly strong timing!



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Market timing doubts

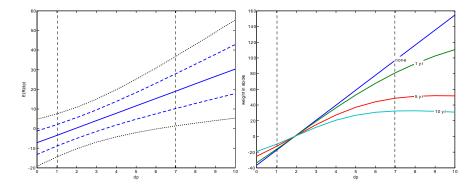
- Doubt 1: The average investor holds the market, not even rebalancing. Who is selling?
 - 1. Stocks fall in recessions!
 - 2. Thus, only if you are less worried about recessions than average.
 - Requires "contrarian" outlook sitting out the boom, buying in the panic. Most can't do this. It's the time version of value – another "risk factor."

Doubt 2: Statistical uncertainty is risk to you, leads to less aggressive portfolios. "Bayesian portfolio theory"

 $\label{eq:risky share} \mbox{risky share} = \frac{1}{\mbox{r.a.}} \times \frac{\mbox{expected return - riskfree rate}}{\mbox{return var.} + \mbox{uncertainty about E return} \leftarrow$

Calculations...

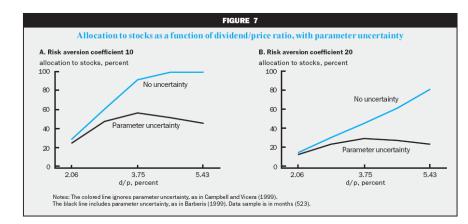
Effect of model uncertainty on portfolio advice



Left: statstical relation between return and D/P (regression line) with statistical uncertainty bars Right: Weight in stocks as a function of D/P. Flatter line means less market timing. yr=horizon, $\gamma = 5$

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Effect of model uncertainty on portfolio advice



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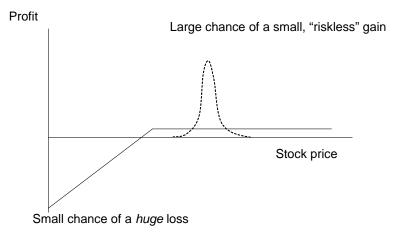
Market timing summary

- Huge literature, lots of quant advice suggests strong timing and aggressive quantitative asset allocations. I'm less enthusiastic:
 - 1. The average investor must hold the market, not even rebalancing. Why are you different?
 - 2. Model uncertainty adds a lot of risk. These things don't work so well out of sample.

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- Options are now a "style" too
- Writing puts (implicitly) is a very common strategy. It gives a small steady profit most of the time, but occasional huge losses. The profits are more than the losses, so you can enhance return by "providing liquidity to markets." Warren Buffet does it.
- It's even better if you can get your investors or taxpayer to take the losses!

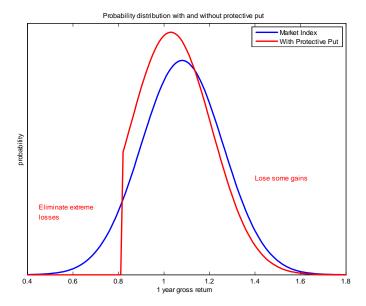




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- ► Write put options? But *the average investor holds the market*. Why are put option premiums so high?
- A: there is a lot of demand to *buy* put options despite the high premium. Very sensibly!
 - 1. Leverage. "If we lose more than 20%, we default on our debt"
 - 2. "If we lose more than 20% we have to cut core functions."
 - 3. "If we lose more than 20%, our sponsors will give up and fire us."

Put options are attractive – despite the cost



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- Now buying starts to look good! Buy vs. write options? Get the premium or buy insurance despite the large premium?
- A: Are you more or less able to take crash risks than the average investor? Really, now?
- Big picture: You can tailor the entire shape of the return distribution to take account of your ability to take risks of any size, and the premiums offered to you for doing so.

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Bottom line

- The traditional CAPM / mean-variance framework survives very much generalized
 - Market index → multiple factors (hedges for outside income/risks, value, small, momentum, options, bond long/short, international, etc. etc.)
 - 2. Two funds \rightarrow many many funds
 - 3. Index based on your risk aversion vs. market \rightarrow many dimensions of you vs. market
- Takeaway deep thoughts
 - 1. The average investor holds the market. Understand how you are different to do otherwise
 - 2. Understand the economic function of a class of investment
 - 3. Bond investor story a long-horizon, cashflow-based perspective
 - 4. Hedge outside risks, non-priced factors! Match liability risk profile. Very important, very overlooked, and free.
- This is hard, needs quantification? Yes! A reason for us to exist without winning the zero-sum alpha chase.